

Reporting from A to Z: Internal reporting, Periodic reporting, Review meeting

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Project Management and Reporting in Horizon 2020 & Horizon Europe

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Internal reporting

Internal reporting

To monitor the financial and technical implementation

Based on the CA at the kick off meeting you would need to discuss the internal monitoring and reporting procedures.

Internal reporting:

- Allows a good overview of the work that's been done
- Alerts if a partner is overspending or underspending
- Highlights issues that may hinder the implementation of the project activities

Going back to our template!



Periodic report – in lump sum grants Technical and Financial Report



Payments in Lump sum projects

Almost the same, except...

Pre-financing

- One pre-financing
- 5% contribution to the Mutual Insurance Mechanism will be deducted from the pre-financing
- Coordinator distributes the amount based on the provisions of the Consortium Agreement

Interim payment(s)

- One or more, depending on the duration of the project and the number of periods set in your GA
- EC will pay the shares of the lump sum, defined in your lump sum budget for the work packages completed and approved in the reporting period.

Payment of the balance

- Payment of the balance from the EC
- Partial payment for partially completed work packages possible
- Amount retained for the Mutual Insurance Mechanism









Reporting obligations

of the lump sum projects

Continuous reporting

As it is in any other Horizon Europe grants

Periodic reporting

Consist of Technical report and Status of Work Packages

Process:

- Consortium will prepare a detailed Technical report.
- The coordinator declares work packages as **Completed or Not Completed**. This should be justified by the technical periodic report. Partially completed – only at the last reporting period.
- The project officer will assess the technical report and the status for each work packages declared
- There is no reporting of actual costs or of resources.



Periodic report module

Action grants

Technical part

- Part A (structured information entered through the continuous reporting module)
 - Project summary
 - Deliverables, milestones, risks, etc.
 - Answers to the impact questionnaire
- **Part B** (narrative part submitted in a PDF through the **periodic reporting** module)
 - Explanation of the work carried out by the beneficiaries and overview of progress
 - Explanations on deviations from DoA

Financial part



Report generated automatically based on the information entered through the **periodic reporting** module.

Activated at the end of reporting periods

Must be submitted within 60 days following the end of each reporting period

Periodic reporting module

Functionalities

- At the end of each reporting period, each beneficiary will receive a notification to complete:
- Their contribution to the **Technical Part** (this is common for all beneficiaries in the project)
- Their contribution to the Status of Work Packages (this is common for all beneficiaries in the project)
- They can see the read-only Status of Work Packages and the Periodic Report composition task, which need to be completed by the Coordinator.



Status of the Work Packages

Periodic reporting

| | | | | ndevugen (EXTEF |
|---|--------------|------------------------------|--|-----------------|
| Grant Management | | Project Periodic Report | | |
| (237556 SURDULI) InnovFun No: 1 Duration (months): 12 ng Period : [01 Mar 2021 - 28 Feb 2022] | | | | |
| | | | | |
| s of completion | | | | |
| s of completion | Title | Lead Beneficiary | Status of Completion | Completion % |
| | Title wp1 | Lead Beneficiary AST GmbH | Status of Completion Partially Completed | Completion % |
| Number 🔺 | | | | |
| Number 🔺 WP1 | wp1 | AST GmbH | Partially Completed • | 60.00 |
| Number 🔺 WP1 WP2 | wp1 wp2 | AST GmbH AAA | Partially Completed Completed | 60.00 |

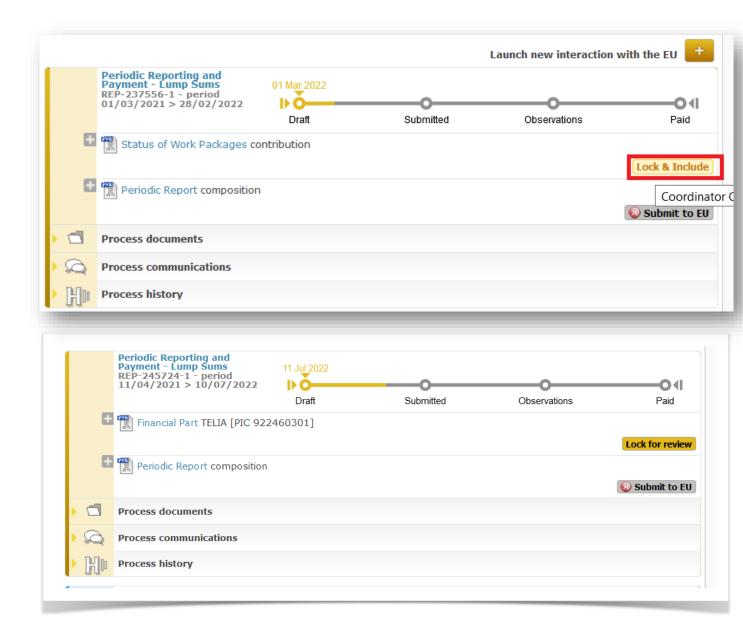
- The Coordinator declares the status of the work packages as Completed or Not Completed
- An incomplete work package can be completed and paid in a subsequent reporting period.
- Partially Completed status with % of completion can only be used at the final reporting period
- Completion of the work packages are based on the completion of the activities and not on a successful outcomes (like the action grants)



Financial statements

Periodic reporting

- The Locking & Including of the Status of Work packages by the Coordinator automatically generate the Financial Statement for all beneficiaries and sent a notification to the Coordinator that the Financial Statement is ready to be signed.
- Financial Statements are created based on the completed work packages (at the final reporting, partially completed work packages as well) and the corresponding lump sum shares.



Technical report

Periodic reporting

Horizon Europe Technical Report – Table of content

1. EXPLANATION OF THE WORK CARRIED OUT AND OVERVIEW OF THE PROGRESS

1.1 Objectives

1.2 Explanation of the work carried out per WP 1.3 Impact

2. FOLLOW-UP OF RECOMMENDATIONS AND COMMENTS FROM PREVIOUS REVIEW(S) (IF APPLICABLE)

3. EXPLOITATION PRIMARILY IN NON-ASSOCIATED THIRD COUNTRIES (IF APPLICABLE)

4. OPEN SCIENCE

5. DEVIATIONS FROM ANNEX 1 AND ANNEX 2 (IF APPLICABLE)



Periodic report – in actual cost grants Technical and Financial Report



Periodic report module

Overview

Technical part

- Part A (structured information entered through the continuous reporting module)
 - Project summary
 - Deliverables, milestones, risks, etc.
 - Answers to the impact questionnaire
- **Part B** (narrative part submitted in a PDF through the **periodic reporting** module)
 - Explanation of the work carried out by the beneficiaries and overview of progress
 - Explanations on deviations from DoA

Financial part

- Financial statements (individual and consolidated).
- Explanation on the **use of resources** and information on subcontracting and in-kind contributions by third parties.
- Certificates on the financial statements (CFS), only at final payment if threshold is reached (uploaded as PDF).

Report generated automatically based on the information entered through the **periodic reporting** module.

Activated at the end of reporting periods

Must be submitted within 60 days following the end of each reporting period



Periodic reporting module

Functionalities

Beneficiaries complete on-line their financial statements including the explanations on the use of resources.

Coordinator uploads the Part B of the periodic technical report (narrative part).

Periodic reporting is activated after the end of each reporting period except if an amendment is ongoing or a previous periodic report is still open.

| European Commission | RESEARCH & INNOVATION Grant Management Services | (Help 🔻 |
|---|---|--|
| MY PROJECT HORIZON 2020 Call: H2020-SwaFS-2018-1 Type of Action: CSA Acronym: Current Phase: Grant Management Number: 824544 Duration: 48 months GA based on the: H2020 General MGA — Multi - Snull Sin the Actionation | Launch new interact Softmuous Reporting Softmuous reporting data Continuous reporting data Process documents Process communications Process history | tion with the EU + |
| Start Date: 01 Jan 2019 Estimated Project Cost: Requested EU Contribution: Contact: C | Periodic Reporting REP-119261-1 - period. 14 Mar; (2008/60 corys) Draft Submitted Technical Part contribution Submitted Financial Statement AST [PIC]) drafting Periodic Report composition Process specific documents Image: Specific communications Image: Specific communications | C 41 Paid C Lock for review C Lock for review C Submit to EU |
| H2020 ONLINE MANUAL | © European Communities - Version 1.24 | |



Financial report

| | RESEARCH & INNOVATION | Help |
|---|--|---------------------------------|
| European Commission | Grant Management Services | |
| MY PROJECT | Launch new inter | action with the EU 📑 |
| HORIZON 2020 | Continuous Reporting 824544 - SPEAR 01 Jan 2019 | Completer |
| Call: Type | Continuous reporting data | completer |
| Acronym: : Current Phase: Grant Management | Process documents | |
| Number: 824544 Duration: 48 months GA based on the: H2020 | Process communications | |
| General MGA — Multi - 5.null Start Date: 01 Jan 2019 | Process history | |
| Estimated Project Cost: €2,997,008.75 Requested EU Contribution: €2,997,008.75 | Periodic Reporting REP-119261-1 - period 17/01/2010 > 16/07/2011 14 Mar 2017 15 Sep 2011 (2068/60 days) | 04 |
| Contact: <u>David MONTEIRO</u> | Draft Submitted | Paid |
| Latest Legal Data | Technical Part contribution | Cock for review Cock for review |
| Active Processes | Periodic Report composition | Submit to EU |
| Communication Centre | Process specific documents | |
| Archived Processes | Process specific communications | |
| H2020 ONLINE MANUAL | | |
| 街 ном то | | |
| | © European Communities - Version 1.24 | |



Periodic Report - H2020 Financial Part

| Grant Management | Pr | roject Periodic Report | | | go Fi |
|---|-------------------------------|---|-------------------------|--|---------------|
| HORIZON 2020 | Financial Statement | and the second secon | | 2 | - |
| HORTZON 2020 I No: 1 Duration (months): 18 Ting Period : [01 Mar 2016 - 31 Aug 2017] Hungary | | | | | _ |
| ncial Statement | | | | _ | |
| Mar 2016 - 31 Aug 2017 (Period No. 1) | No | | 0.00€ | | |
| | | | malate Lemat | St- Lawrenter (a levere | Jorne Le foss |
| | Financ | cial Statement for period '1' - (01 Mar 201 | 16 - 31 Aug 2017) | from Each and I much | |
| | | | | | |
| ble costs: 1 | | | | me at print ad an fortet | |
| | Unit Cost | Number of Units | Subtotal | Total | Actions |
| Category | ▲ Unit Cost | Number of Units | Subtotal | Total 0.00 € | R |
| Category a) Direct personnel costs declared as actual costs | ▲ Unit Cost | Number of Units | Subtotal | | |
| Category a) Direct personnel costs declared as actual costs b) Direct personnel costs declared as unit costs (average costs) | ▲ Unit Cost | | Subtotal | 0.00€ | R |
| Category a) Direct personnel costs declared as actual costs b) Direct personnel costs declared as unit costs (average costs) | ▲ Unit Cost 24.78 € × | Number of Units | Subtotal | 0.00 € 0.00 € | R |
| Category a) Direct personnel costs declared as actual costs b) Direct personnel costs declared as unit costs (average costs) c) Direct personnel costs declared as unit costs c1) SME owner/Natural person costs d) Direct costs of subcontracting | | | | 0.00 € 0.00 € | R |
| Category a) Direct personnel costs declared as actual costs b) Direct personnel costs declared as unit costs (average costs) c) Direct personnel costs declared as unit costs c1) SME owner/Natural person costs d) Direct costs of subcontracting | | | 0.00 € | 0.00 € 0.00 € 0.00 € | R |
| Category a) Direct personnel costs declared as actual costs b) Direct personnel costs declared as unit costs (average costs) c) Direct personnel costs declared as unit costs c1) SME owner/Natural person costs d) Direct costs of subcontracting e) Direct costs of providing financial support to third parties f) Other direct costs | | | 0.00 € <u>0.00 €</u> | 0.00 € 0.00 € | R |
| Category a) Direct personnel costs declared as actual costs b) Direct personnel costs declared as unit costs (average costs) c) Direct personnel costs declared as unit costs c1) SME owner/Natural person costs d) Direct costs of subcontracting e) Direct costs of providing financial support to third parties f) Other direct costs h) Costs of internally invoiced goods and services | | | 0.00 € <u>0.00 €</u> | 0.00 € 0.00 € 0.00 € | R |
| Category a) Direct personnel costs declared as actual costs b) Direct personnel costs declared as unit costs (average costs) c) Direct personnel costs declared as unit costs c1) SME owner/Natural person costs d) Direct costs of subcontracting e) Direct costs of providing financial support to third parties f) Other direct costs h) Costs of internally invoiced goods and services i) Indirect costs (= 0.25 * (a + b + c + f + h - p)) | | | 0.00 € <u>0.00 €</u> | 0.00 € 0.00 € 0.00 € 0.00 € 0.00 € 0.00 € | R |
| ble costs: Category a) Direct personnel costs declared as actual costs b) Direct personnel costs declared as unit costs (average costs) c) Direct personnel costs declared as unit costs c1) SME owner/Natural person costs d) Direct costs of subcontracting e) Direct costs of providing financial support to third parties f) Other direct costs h) Costs of internally invoiced goods and services i) Indirect costs (= 0.25 * (a + b + c + f + h - p)) k) Total costs (= a + b + c + d + e + f + h + i) n) Maximum EU contribution (= 100% * k) | | | 0.00 € <u>0.00 €</u> | 0.00 € 0.00 € 0.00 € 0.00 € 0.00 € | R |



Financial Report – H2020 Person Months spent

| Direc | ct personnel | costs de | clared as actual costs | | | | | | |
|-------|--|----------|------------------------|-------------------------|--------------|--|--|--|--|
| Pers | ons/month p | er WP | | | 🕂 Add Detail | | | | |
| | No. | | Person Months | Associated Work Package | Actions | | | | |
| 1 | | | 3.00 | 🐈 WP1 | × | | | | |
| 2 | | | 5.00 | 🛨 WP4 | × | | | | |
| 3 | | | 4.50 | 🕂 WP6 | × | | | | |
| Use | Use of in kind contribution from third party Add Detail | | | | | | | | |
| | There are no Use of Resources provided | | | | | | | | |
| | | | 🔂 <u>Ok</u> | S Cancel | | | | | |

Financial Report – H2020 Other direct costs



Other direct costs

Other direct costs (only for actual costs; unit costs are excluded): explanation of major cost items if the amount exceeds 15% of personnel costs.Please give details of major cost items up to the level that the remaining costs are below 15% of personnel costs, starting from the cost items of highest value in terms of cost amount.

It is recommended to specify the Personnel Costs and total amount of Other Direct Costs before filling in the Use of Resources

| No. | Costs | Short Description | Category | Associated Work P | Foreseen in Annex | Explanations (if not fore | Actions | | | |
|---|-------------|------------------------------|------------------|-------------------|-------------------|---------------------------|---------|--|--|--|
| 1 | 9,670.44€ | Project Meetings | Travel 🔹 | 🐈 WP1 | Yes 🔹 | | × | | | |
| 2 | 2,550.33 € | Dissemination material | Other good 🔻 | 🐈 WP6 | Yes 🔹 | | × | | | |
| 3 | 14,689.22 € | TLS Hardware and Software | Equipment 👻 | 🐈 WP4 | Yes 🔹 | | × | | | |
| TOTAL | 26,909.99€ | | | | | | | | | |
| Use of in kind contribution from third party Add Detai | | | | | | | | | | |
| | | | There are no Use | of Resources prov | ided | | | | | |
| | | | 🛃 <u>Ok</u> | <u> Cancel</u> | | | | | | |



Periodic Report - HE Financial Part

| Management | | Project Periodic Report | | |
|---|-----------------------------------|---|---------------|-----------------------|
| 417 (236417 OLD - G) HORIZON Beneficiary 1: AST GmbH Legal Name: AST ADVANCED SPACE TECHNOLOGIES GMBH Financi Iod No: 1 Duration (months): 18 PIC: 973276467 Status: VALIDATED Legal Address: ZEPPELINSTRASSE 9B , 28816 , STUHR Financi orting Period : [14 Aug 2020 - 13 Feb 2022 Germany Germany Financi | ent | | | |
| ancial Statement | | | | H |
| | Financial | l Statement for period '1' - (14 Aug 2020 - 13 Feb 2022 | 2) | |
| gible costs: | | | 1 Salar Salar | |
| - ategory | Form of Fund | ting | Total Amount | " The share a fame of |
| ▼Eligible costs (per budget category) | | hing | iotal Allount | |
| ▼Direct costs | | | | |
| ▼A. Personnel costs | | | | |
| | actual | | 50.00 € | R |
| igvee (a2) A.1 Employees (or equivalent), A.2 Natural persons under direct contract, A.3 Seconded persons | unit (usual accounting practices) | | 0.00 € | R |
| ▼ (a3) A.4 SME owners and natural person beneficiaries | unit | | 0.00 € | R |
| SME owner/Natural person costs | | | | |
| ▼B. Subcontracting costs | | | | |
| ▼ (b) Subcontracting | actual | | 0.00€ | R |
| ▼C. Purchase costs | | | | |
| ▼ (c1) C.1 Travel and subsistence | actual | | 10.00 € | R |
| ▼(c2) C.2 Equipment | actual | | 5.00 € | R |
| ▼ (c3) C.3 Other goods, works and services | actual | | 5.00 € | R |
| ▼D. Other cost categories | | | | |
| ▼ (d2) D.2 Internally invoiced goods and services | unit (usual accounting practices) | | 15.00 € | R |
| (d3) D.3 Transnational access to research infrastructure unit costs | unit | | 0.00 € | |
| (d4) D.4 Virtual access to research infrastructure unit costs | unit | | 0.00 € | |
| ▼ Indirect costs | | | | |
| ▼E. Indirect costs | | | | |
| (e) E. Indirect costs (25% * (a1 + a2 + a3 + c1 + c2 + c3)) | flat-rate | | 17.50€ 🔗 | |
| (f) Total costs (a1 + a2 + a3 + b + c1 + c2 + c3 + d2 + d3 + d4 + e) | | | 102.50 € | Validate |



Financial Report - HE Person Months spent

| A.1 Employees (or equivalent), A.2 Natural persons under direct contract, A.3 Seconded persons | A.1 Employees (or equivalent), A.2 Natural persons under direct contract, A.3 Seconded persons |
|--|---|
| Persons/month per WP Work Packag S WP1 WP2 | Persons/month per WP Work Packages WP1 Add No 'Persons/month per WP' added yet. |
| Use of in kind contribution from third party One line per third party. In-kind contribution free-of-charge only. Double-check consistency with the information on in-kind contributions in Technical Report (Part B) - activities & work packages. | Use of in kind contribution from third party One line per third party. In-kind contribution free-of-charge only. Double-check consistency with the information on in-kind contributions in Technical Report (Part B) - activities & work packages. |
| No 'Use of in kind contribution from third party' added yet. | No 'Use of in kind contribution from third party' added yet. |
| Confirm 🛞 Cancel | Confirm 🔀 Cancel |
| No 'Use of in kind contr | Person Months Actions |

Financial Report - HE Purchase costs



C.1 Travel and subsistence

Purchase Costs

📥 📥

📥 📥

Purchase amounts to be explained: 12.5

Total explained amount: 9

Details for major cost items (needed if costs declared under purchase costs are higher than 15% of the claimed personnel costs). Start with the most expensive cost items, down to the 15% threshold.

| | | | | | 🛉 🛉 Ado |
|----------------|---------------|----------------------|---------------------|-------|---------|
| Cost item name | Work Packages | Foreseen in Annex I? | Explanation | Costs | Actions |
| | | | (if not in Annex 1) | (EUR) | |
| Plane ticket | 1 🗇 | Yes - | | 2.00 | * |
| Hotel | 1 🗇 | Yes - | | 1.00 | |
| | | | TOTAL | 3.00 | |

Use of in kind contribution from third party

One line per third party. In-kind contribution free-of-charge only.

Double-check consistency with the information on in-kind contributions in Technical Report (Part B) - activities & work packages.

| TP 1 Yes Image: Constraint of the state of the s | | | | | | | | | | |
|--|---|--|--|--|--|--|--|--|--|--|
| | | | | | | | | | | |
| | * | | | | | | | | | |
| TOTAL 1.00 | | | | | | | | | | |
| TP I LI les TOTAL 1.00 | | | | | | | | | | |

C.1 Travel and subsistence

Purchase Costs

Purchase amounts to be explained: 12.5 Total explained amount: 6

Details for major cost items (needed if costs declared under purchase costs are higher than 15% of the claimed personnel costs). Start with the most expensive cost items, down to the 15% threshold.

No 'Purchase Costs' added yet.

Use of in kind contribution from third party

One line per third party. In-kind contribution free-of-charge only.

Double-check consistency with the information on in-kind contributions in Technical Report (Part B) - activities & work packages.

No 'Use of in kind contribution from third party' added yet.

🚭 Confirm 🛛 🐻 Cancel



Adjustment in H2020 and HE Financial Statement

| Grant Management | | Project Periodic Report | Jo <u>Emi</u> |
|--|--|-----------------------------|--|
| 917294 (917294 TEST [ABAC: CSA Period No: 2 Duration (months): 18 Reporting Period : [17 Jul 2011 - 16 Jan 2013] | Beneficiary 1: AST Legal Name: AST ADVANCED SPACE TECHNOLOGIES GMBH PIC: 973276467 Status: VALIDATED Legal Address: ZEPPELINSTRASSE 9B , 28816 , STUHR Germany | Financial Statement | Contraction of the second seco |
| Financial Statement | · | | SAVE |
| No contribution requested? Certificate on the Financial Statements | Create Adjustment Financial Sta Reporting Period | • | |
| Financial Statements 17 Jul 2011 - 16 Jan 2013 (Period No. 2) | Period (1) From: | : 17/02/2010 To: 17/07/2011 | bution Actions 5€ |





Periodic technical reporting module – HE

| | | | | | | | | | | | | | | n003qv4v | w (EXTERNAL) 김 |
|--|-------------------------|--------------|------------|----------------|--------------------------|---------------|------------------------|-------------------------|-------------------------|---|---------------------------|--------|---------|------------------|----------------|
| Grant Management | Project Periodic Report | | | | | | | | | | | | | | |
| 236417 (236417 OliD - G) HORIZON | Project Summary | Deliverables | Milestones | Critical Risks | Disseminat Activities | Patents (IPR) | Communic Activities | Tech.Report (Part B) | Financial Statements | Researchers involved in the project | Beneficiaries Feedback | Impact | Results | Other Results | |
| Period No: 1 Duration (months): 18 Reporting Period : [14 Aug 2020 - 13 Feb 2022] | | i | i | ✓ | ✓ | ✓ | ~ | i | i | ✓ | ~ | ✓ | ✓ | ✓ | |

Project Summary for publication

This section is structured in four sub-sections that must be completed on-line with suitable quality to enable direct publication by the Commission/Agency/other EU funding body. It should be easy to read i.e. written in a language easily understandable by a broader public, thereby promoting the dissemination and supporting the exploitation of EU funded results. It should preferably not exceed 7480 characters (equivalent to two pages of a text document). This part must not contain any confidential or personal data (e.g. names and addresses).

The summary for publication must be drafted as a "stand-alone" text. No references should be made to other parts of the report. References can be made only to publicly available information.

Beside the summary filled within the tool, diagrams or photographs illustrating and promoting the work of the project can be provided (only as images).

Context and overall objectives

text

Technical Report - H2020 vs HE

TABLE OF CONTENT

| TABLE OF CONTENT |
|---|
| 1. Explanation of the work carried out by the beneficiaries and overview of the progress ${\ensuremath{5}}$ |
| 1.1 Objectives |
| 1.2 Explanation of the work carried per WP15 |
| Work package 1: Management and Coordination |
| Work package 2: Ecosystem 20 |
| Work Package 3: Access to Networks and Finance 21 |
| Work Package 4: Access to Talents |
| Work Package 5: Capacity Building |
| Work package 6: Synergies and Exploitation |
| Work package 7: Dissemination and Communication75 |
| 1.3 Impact |
| 2. Update of the plan for exploitation and dissemination of result |
| 3. Update of the data management plan |
| 4. Follow-up of recommendations and comments from the previous review |
| 5. Deviations from Annex 1 and Annex 2 |
| 5.1 Tasks |
| 5.2 Use of resources |
| 5.2.1 Unforeseen subcontracting |
| 5.2.2 Unforeseen use of in-kind contribution from the third party against payment or free |
| of charges |
| Annexes |
| |

Horizon Europe

1. EXPLANATION OF THE WORK CARRIED OUT AND OVERVIEW OF THE PROGRESS

1.1 Objectives1.2 Explanation of the work carried out per WP1.3 Impact

2. FOLLOW-UP OF RECOMMENDATIONS AND COMMENTS FROM PREVIOUS REVIEW(S) (IF APPLICABLE)

3. EXPLOITATION PRIMARILY IN NON-ASSOCIATED THIRD COUNTRIES (IF APPLICABLE)

4. OPEN SCIENCE

5. DEVIATIONS FROM ANNEX 1 AND ANNEX 2 (IF APPLICABLE)

How to report deviations?

Section 5. Deviations from Annex 1

5.1 Tasks

• Include explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explain also the impact on other tasks on the available resources and the planning.

5.2 Use of resources

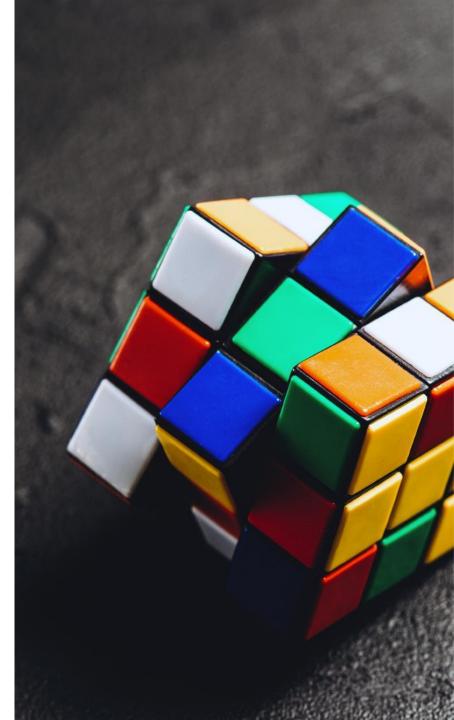
• Include explanations on deviations of the use of resources between actual and planned use of resources in Annex 1, especially related to person-months per work package.

5.2.1 Unforeseen subcontracting (if applicable)

- Specify in this section:
 - The work (the tasks) performed by a subcontractor which may cover only a limited part of the project;
 - Explanation of the circumstances which caused the need for a subcontract, taking into account the specific characteristics of the project;
 - The confirmation that the subcontractor has been selected ensuring the best value for money or, if appropriate, the lowest price and avoiding any conflict of interests.

5.2.2 Unforeseen use of in-kind contribution from third party against payment or free of charges (if applicable)

- Specify in this section:
 - The identity of the third party;
 - The resources made available by the third party respectively against payment or free of charges
 - Explanation of the circumstances which caused the need for using these resources for carrying out the work.



How to report deviations?

Examples

Tasks related deviations:

- Change in the schedule of the action
- Additional activities
- Attending at event which was not foreseen in the DoA... Budget related deviations:
- Budget transfer between beneficiaries
- Underestimating PM
- Overspending

5. Deviations from Annex 1 and Annex 2

5.1 Tasks

The work plan detailed in the Description of the Action (DoA) remained valid and no critical deviations have been encountered during the 2nd period of . All deliverables were submitted, all milestones were achieved as planned and the Project Officer (PO) was informed in advance of any deviations in submitting from the initial schedule, in particular, the deliverables related to WP4 and WP5.

5.2 Use of resources

has implemented a cost-monitoring system (Internal Financial Reporting) to keep costs under control and in consistency with the achieved results. The overall spending of the project is in line with the work implemented and with the budget foreseen in the Description of Action (DoA). All costs reported by the beneficiaries were carefully checked, needed and justified to achieve the project's objectives.

In particular, the table below provides an overview of the actual effort (person-months) spent by each project partner during the 2nd period of in comparison to the efforts included in the DoA of the project.

Beneficiary 3:

was responsible for Task 4.3 Finding value in university R&D- for creating an entrepreneurial -academic connected ecosystem. spent additional efforts than expected in WP4 (+0.53PM) to gather, harmonize and analyse data from Universities for the Technology Transfer model. Please note that Bar Ilan University requested less EC contribution in order to remain within it foreseen budget.

Adjustment to RP1: Following the internal revision of the RP1 financial reports submitted an Adjustment to RP1 to correct the travel costs.

Beneficiary 4:

as the leader of WP3 increased its efforts (+1,6PM - Adjustment to RP1 and RP2) in maximizing the benefits of the startups attended at Startup Ole, by providing matchmaking to our entrepreneurs. The additional effort did not result significant overspending of the foreseen budget.

Adjustment to RP1: Following the internal revision of the RP1 financial reports submitted an Adjustment to RP1 to correct the other direct costs.

Beneficiary 8:

spent additional efforts in WP₃ (+0.05 PM) with the preparation of the Access2Finance workshop in Bucharest within the iCEE fest. Additional efforts were required in order to harmonize the agenda of the A2F workshop with the overall programme of the iCEE fest. The additional effort spent resulted with minor overspending in terms of financial resources.

Beneficiary 9:

spent additional efforts in WP1 (+0.49 PM) related to the increase of administrative efforts within the organisation for arraigning the logistics for the travel of their startups to the MY-GATEWAY events. In addition, reported additional efforts in WP6 (+0.86 PM) due to their increased involvement in the Exploitation plan of the project, specifically defining the strategy for the Startup Europe Networks. Lastly, additional efforts were spent in WP7 (+1.24 PM) for the promotion of the final event, in order to increase the participation of the Slovenian startups at the event. In this respect, it is important to note that the additional effort spent to this end did not result in any overspending in terms of financial resources.

Beneficiary 10:

Adjustment to RP1: The adjustment to RP1 of the beneficiary was done after the thorough check of declared cost of the project. Findings are related to the Direct Personnel Cost and Other Direct Cost. Considering Direct Personnel Cost it was found out, that some components of the basic remuneration of personnel working on the project was mistakenly accounted (i.e. not considering the portion of working time spent on the project and other activities of an employee). This finding led to

TRAININGS

Drafting the reports effectively

Tips – what and how to include in the reports

- Put together a very clear and solid Publishable / Executive Summary
- Distribute the work as in proposal preparation
- Work Progress (WP1-n): WP leaders should coordinate with input from the relevant partners
- Establish uniform templates for the sections where you need partners' input
- Consolidate partner outputs/achievements in case of joint activities (e.g. Dissemination)
- Use visuals (highlight, graphics, tables, etc.)
- Leave enough time to do the final editing, formatting and proof-reading of the reports + filling in all the info also online!
- Minor problems should never be reported find the solution "in-house"!
- Major problems (serious delays, exclusion of a beneficiary, etc.) have to be reported – but there will be consequences...
- Report problems with options for solutions
- All other problems try to balance!



Submission of the report

TRAININGS

Submission of the Period Report

| European Commission | RESEARCH & INNOVATION Grant Management Services | (Help 💌 |
|--|---|--|
| MY PROJECT HORIZON 2020 Call: H2020-EE-2015-3- MarketUptake | Periodic Reporting REP-696069-2 - period 01/09/2017 > 31/08/2019 01 Sep 2019 33 U1 Sep 2019 (1) | Launch new interaction with the EU + 31 Oct 2019 10/60 days) Submitted Paid |
| Type of Action: CSA Acronym: Current Phase: Grant Management Number: 696069 Duration: 42 months GA based on the: H2020 General MGA — Multi - 2.null | Financial Part GEO [PIC 999745536] drafting | Lock for review |

| Report Item Technical report | | | Status 🗸 | Action | |
|----------------------------------|-----------|-----------------------------------|-------------------|--------------|--|
| | | Technical Part of Periodic Report | Locked for Review | | |
| Finan | ncial rep | | | | |
| 1 | (0/1) | Financial Statement | Included | Redo | |
| 2 | (0/1) | Financial Statement | Sent to CO | Redo Include | |
| 3 | (0/1) | Financial Statement | Included | Redo | |
| 4 | (0/1) | Financial Statement | Included | Redo | |
| 5 | (0/1) | Financial Statement | Sent to CO | Redo Include | |
| 6 | (0/1) | Financial Statement | Sent to CO | Redo | |
| 7 | (0/1) | Financial Statement | Sent to CO | Redo Include | |
| 8 | (0/1) | Financial Statement | Sent to CO | Redo | |
| 9 | (0/1) | Financial Statement | Sent to CO | Redo Include | |
| 10 | (0/1) | Financial Statement | Sent to CO | Redo | |
| 11 | (0/1) | 종 Winancial Statement | Sent to CO | Redo Include | |

Submission of the Period Report



EU assessment

of the Periodic Report and the Payment

Suspension of the payment deadline letter

- You have to (re)submit the updated reports/requested information via your Participant Portal account — within 30 days /15 days (last period) from receiving this letter.
- Suspension will be lifted (and the remaining payment period will continue to run again) once all issues have been resolved.

Interim payment information letter / Payment of the Balance

Letter to Coordinator

 The coordinator will be notified of the end of the payment process and will receive a payment letter and the supporting reports with the details of any cost rejected and the reasons for rejection.



Suspension of the Payment Deadline

Letter to the consortium

You are required to (re)submit the updated reports/requested information via the Participant Portal within 30 days /15 days (last period) from receiving the letter.

Suspension will be lifted (and the remaining payment period will continue to run again) once all issues have been resolved.

Please resubmit the updated report via your Funding & Tenders Portal account — within 15 days after receiving this letter.

The suspension will be lifted (and the remaining payment period will continue to run again) once the problem is solved.

Please ensure that the other members of your consortium (if any) are informed of this letter.

For any questions, please contact us via your Funding & Tenders Portal account.

Yours faithfully,

Project Officer

Subject: Horizon 2020 Framework Programme Project: ' Periodic reporting: RP 2 Request for a revised periodic report Suspension of the payment deadline (Article 47 GA)

Dear Madam/Sir,

In connection with your above-mentioned periodic report, I would like to inform you that we had to reject the report and suspend our payment deadline because the report must be revised.

The following changes are required for the financial part:

- for "Venue renting (including audio visual equipment)....": 25.121,01€ Could you please provide the details of the event (date/title/relation with the project)?
- for

Adjustment to RP1: Please add a paragraph describing the adjustment in the Final Report (page 114).

- for

_

The actual effort for RP2 reported in the Final report (page 113) is not consistent with the effort reported in the Report on Explanation of the Use of Resources"

Other direct costs: Startup Europe Club hosting: 117,00€ Please provide details of the event (date/relation with the project)

Startup World Cup Prague: 105,86€ Please provide details of the event (date/relation with the project)

The following changes are required for the technical part:

- Certificate on the Financial Statements

Typical mistakes

- Beneficiary No 3 for WP2, more PM than foreseen have been reported, please explain the reason for the deviation.
- Beneficiary No 9...... Has an average **monthly salary** of approx. 8.500 EUR foreseen. In the first reporting period, they are claiming personnel cost of approx. 12.200 EUR per month. Since this is a **high deviation**, **please explain** the reason. Moreover it is declaring t total number of PM for all WPs of period 1. Please provide further explanation.
- Other direct costs: Line EUR 644.70 includes EUR 254.95 for Business breakfast in Kingston on 27/04/2017 – this cost is related to an event occurred in RP1. Please check if this amount has not already been claimed and paid in RP1. If not, please take it away from RP2 and claim it as an Adj RP1.
- For WPs 4 and 9, the **PMs foreseen are already overused**. Please clarify if the work of Beneficiary 3 in these two WPs is done or if there is still work foreseen in the next reporting period.
- Beneficiary No 4, WP8 only starts in M25, but already 6,8 PM are requested, please clarify.
- Beneficiary No, is requesting **unit cost for SME owner** or natural person cost. These costs should have been foreseen in Annex2. Please confirm that this is not a typo and submit a filled in Annex 2a.



Payment letter

Interim payment information letter Payment of the Balance Letter

Subject: Horizon 2020 Framework Programme Grant Agreement: Request for payment of the balance Payment of the balance — Final grant amount (Articles 5.3, 21 GA) Notification of amounts due

Dear Madam/Sir,

In connection with your above-mentioned request for **payment of the balance**, I would like to inform you that we will shortly **launch** the **payment** of **EUR 219730.69**. As coordinator, you must distribute this payment between the beneficiaries without delay.

You will find the detailed calculations in the enclosed documents.

Together with the payment of the balance, the Commission will also **release** the amount which was retained for the **Guarantee Fund** when the pre-financing was paid (**EUR 38306.22**).

Please ensure that the other members of your consortium are informed of this letter.

Subject: Horizon 2020 Framework Programme Grant Agreement

Request for interim payment (Reporting period 1 from 01/01/2015 to 31/12/2015

Dear Madam,

In connection with your above-mentioned **request for interim payment**, I would like to inform you that we will shortly **launch** the **payment** of **EUR 293,572.81**. As coordinator you must distribute this payment between the beneficiaries without delay.

You will find the detailed calculation in the enclosed documents.

Please ensure that the other members of yours consortium are informed of this letter.

Dear Madam/Sir,

In connection with your request for interim payment, I would like to inform you that we will soon make a payment of EUR 299,896.25.

The amount is below your request because:

- your consortium reached the 90% limit for interim payments.

- some costs were rejected as ineligible.

You will find the detailed calculations in the enclosed documents.

As coordinator, you must distribute this payment between the members of your consortium without delay.

For any questions, please contact us via your Participant Portal account .

Last reporting period



- For the final reporting period, the coordinator must submit, in addition to the periodic report, the final report within 60 days of the end of the final reporting period.
- The final report covers the whole project and is composed of a final technical and a final financial part:
- Final technical report is a publishable summary of the entire project
 - Summary of the context and overall objectives of the project (For the final period, include the conclusions of the action)
 - Work performed from the beginning of the project to the end of the period covered by the report and main results achieved so far (For the final period include an overview of the results and their exploitation and dissemination)
 - Progress beyond the state of the art and expected potential impact (including the socio-economic impact and the wider societal implications of the project)
 - Project logos, diagrams, photographs and videos illustrating its work (if available).





Results ownership list as part of the final periodic report

| Single or joint ownership of results? (Indicate the number of owners) | Result owners | Owner country of establish ment | Will the owners exploit the result? | In which form will the result be made available to other consortium members and/or third parties? | Does the exploitation of the results require access to background of one or several consortium members? (If Yes a compulsory question opens below) | Does the exploitation of the results require access to third party IPR? (If Yes, a compulsory question opens below) | |
|---|--|--|---|--|---|---|--|
| [number of owners] | [insert owner name(s)] [Entity or Individual] Entity: Drop down option with project partners + 'Other'. 'Other' opens a field asking for name, address, country, and an identifier such as VAT number. Individual: Drop down option with 'researchers in project | [country] | [YES] [NO] | [Sale of IP] [Licensing] [Open access] [Open source] [Free license] [Secret/non- disclosure agreement] [Other] [N/A] | [YES] [NO] | [YES] [NO] [NOT KNOWN] | |
| | | | | \sim | | | |
| Exploitation re | Exploitation requires access to background of consortium members | | | | | | |
| [insert measures | [insert measures taken /envisaged to give access to the background required for exploitation] | | | | | | |
| Exploitation re | Exploitation requires access to third party IPR | | | | | | |
| [insert measures | [insert measures taken /envisaged to get access to the required IPR] | | | | | | |

Final Report Financial Report

- Final summary financial statement that is automatically created by the system (consolidating the data from all individual financial statements for all beneficiaries and linked third parties, for all reporting periods) and that constitutes the request for payment of the balance.
- In some cases it must be accompanied by a certificate on the financial statements - CFS (one certificate per beneficiary/linked third party).
- It is required if a beneficiary/linked third party requests a total financial contribution of €325,000 or more, as the reimbursement of actual and unit costs calculated on the basis of its usual cost accounting practices. In HE €430,000; or €725.000 for those having a System and Process Audit
- The certificate **must be issued by an external auditor**.



CFS Financial Statement

| Grant | | Project Perio | dic Report | | | npopetib (EX) |
|---|---|----------------------|---|------------------------|--|--|
| Management 72 (158072 teaTEST) CSA Beneficiary 1: AST Legal Name: AST ADVANCED SPACE TECH PIC: 973276467 Status: VAL Legal Address: ZEPPELINSTRASSE 9C <scr (Coucou');, 28816, STUHR Gen</scr | LIDATED ript>alert | | <u> In an an</u> | | | • |
| ancial Statement | | | | | _ | |
| | | | | | Use of Resources Discources | e of Resources to P |
| o contribution requested? Yes No | | Financial informati | ion from contract | | the de completence work | and a second |
| | | Financial Certificat | te | | he was the way was and all he a | |
| Certificate on the Financial Statements | ● Yes ○ No 🕑 Upload | Cost of Certificate | | | Arministration of sense of spatial inframiterate here or for a giftin bee from iteration of sense of giftin bee (rempi generally gifting a gifting (relate County a gifting a gifting) (relate County a gifting a gifting a | Alter a property of the second |
| | | | | | Particle where file a community day | he with lagent a 54 fedicione (unter de laro chi /u |
| ancial Statements | | | | | P De Latte La | 📥 Add Adjustm |
| Period | • | Adjustment | | Requested Contribution | | Add Adjustme |
| Sep 2017 - 12 Mar 2019 (Period No. 2) | h | No | | 50.00 € | | |
| | | Financial Stateme | nt for period '2' - (13 Sep 2017 - 12 Mar 2019) | | Start and the second second | mart and have been |
| ible costs: 🌢 The amount of Total Contribution requested entails that a Certificate | e of Financial Statements must be provided. | | le l | | LI Charles Colorente Color | |
| t Category | * | Unit Cost | Number of Units | Subtotal | Total | Actions |
| t Category | · · · · · · · · · · · · · · · · · · · | Unit Cost | Number of Units | Subtotal | 40.00 € | R |
| a) Direct percepted early dealared as actual centr | | | | | 40.00€ | R |
| | | | | | | |
| b) Direct personnel costs declared as unit costs (average costs) | | | | | | |
| b) Direct personnel costs declared as unit costs (average costs) c) Direct personnel costs declared as unit costs | | | 0.00.0 | | 0.00 € | R |
| b) Direct personnel costs declared as unit costs (average costs) c) Direct personnel costs declared as unit costs c1) SME owner/Natural person costs | | 1.06 € × | 0.00€ = | 0.00 € | 0.00€ | |
| b) Direct personnel costs declared as unit costs (average costs) c) Direct personnel costs declared as unit costs c1) SME owner/Natural person costs d) Direct costs of subcontracting | | 1.06 € × | 0.00 € = | 0.00€ | 0.00 € <u>0.00 €</u> | |
| b) Direct personnel costs declared as unit costs (average costs) c) Direct personnel costs declared as unit costs c1) SME owner/Natural person costs d) Direct costs of subcontracting e) Direct costs of providing financial support to third parties | | 1.06 € × | 0.00€ = | 0.00 € | 0.00 € <u>0.00 €</u> <u>0.00 €</u> | R |
| b) Direct personnel costs declared as unit costs (average costs) c) Direct personnel costs declared as unit costs c1) SME owner/Natural person costs d) Direct costs of subcontracting e) Direct costs of providing financial support to third parties f) Other direct costs | | 1.06 € × | 0.00 € = | 0.00 € | 0.00 € 0.00 € 0.00 € 0.00 € | |
| b) Direct personnel costs declared as unit costs (average costs) c) Direct personnel costs declared as unit costs c1) SME owner/Natural person costs d) Direct costs of subcontracting e) Direct costs of providing financial support to third parties f) Other direct costs h) Costs of internally invoiced goods and services | | 1.06 € × | 0.00 € = | 0.00 € | 0.00 € <u>0.00 €</u> <u>0.00 €</u> <u>0.00 €</u> | R R |
| b) Direct personnel costs declared as unit costs (average costs) c) Direct personnel costs declared as unit costs c1) SME owner/Natural person costs d) Direct costs of subcontracting e) Direct costs of providing financial support to third parties f) Other direct costs h) Costs of internally invoiced goods and services i) Indirect costs (= 0.25 * (a + b + c + f + h - p)) | | 1.06 € × | 0.00 € = | 0.00€ | 0.00 € 0.00 € 0.00 € 0.00 € 10.00 € | R |
| b) Direct personnel costs declared as unit costs (average costs) c) Direct personnel costs declared as unit costs c1) SME owner/Natural person costs d) Direct costs of subcontracting e) Direct costs of providing financial support to third parties f) Other direct costs h) Costs of internally invoiced goods and services i) Indirect costs (= 0.25 * (a + b + c + f + h - p)) k) Total costs (= a + b + c + d + e + f + h + i) | | 1.06 € × | 0.00€ = | 0.00 € | 0.00 € 0.00 € 0.00 € 0.00 € 10.00 € 50.00 € | R |
| b) Direct personnel costs declared as unit costs (average costs) c) Direct personnel costs declared as unit costs c1) SME owner/Natural person costs d) Direct costs of subcontracting e) Direct costs of providing financial support to third parties f) Other direct costs h) Costs of internally invoiced goods and services i) Indirect costs (= 0.25 * (a + b + c + f + h - p)) k) Total costs (= a + b + c + d + e + f + h + i) l) Receipts | | 1.06 € × | 0.00€ = | 0.00 € | 0.00 € 0.00 € 0.00 € 0.00 € 10.00 € 10.00 € 50.00 € | R |
| b) Direct personnel costs declared as unit costs (average costs) c) Direct personnel costs declared as unit costs c1) SME owner/Natural person costs d) Direct costs of subcontracting e) Direct costs of providing financial support to third parties f) Other direct costs h) Costs of internally involced goods and services i) Indirect costs (= 0.25 * (a + b + c + f + h - p)) k) Total costs (= a + b + c + d + e + f + h + i) l) Receipts n) Maximum EU contribution (= 100% * k) | | 1.06 € × | 0.00 € = | 0.00 € | 0.00 € 0.00 € 0.00 € 0.00 € 10.00 € 50.00 € | R |
| b) Direct personnel costs declared as unit costs (average costs) c) Direct personnel costs declared as unit costs c1) SME owner/Natural person costs d) Direct costs of subcontracting e) Direct costs of providing financial support to third parties f) Other direct costs h) Costs of internally involced goods and services i) Indirect costs (= 0.25 * (a + b + c + f + h - p)) k) Total costs (= a + b + c + d + e + f + h + i) l) Receipts n) Maximum EU contribution (= 100% * k) o) Requested EU contribution | | 1.06 € × | 0.00 € = | 0.00 € | 0.00 € 0.00 € 0.00 € 0.00 € 10.00 € 10.00 € 50.00 € 50.00 € | R R |
| a) Direct personnel costs declared as actual costs b) Direct personnel costs declared as unit costs (average costs) c) Direct personnel costs declared as unit costs c) Direct personnel costs declared as unit costs c) Direct costs of subcontracting e) Direct costs of subcontracting e) Direct costs of providing financial support to third parties f) Other direct costs h) Costs of internally invoiced goods and services i) Indirect costs ($= 0.25 * (a + b + c + f + h - p)$) k) Total costs ($= a + b + c + d + e + f + h + i$) l) Receipts n) Maximum EU contribution ($= 100\% * k$) o) Requested EU contribution fitional Information for indirect costs: Use of 'costs of in-kind contributions not used on premises? (p) $\bigcirc \gamma_{es}$ $\bigcirc N_0$ | | 1.06 € × | 0.00 € = | 0.00 € | 0.00 € 0.00 € 0.00 € 0.00 € 10.00 € 10.00 € 50.00 € 50.00 € | R R |

Payment of the balance letter

To the Coordinator

The coordinator will be notified of the end of the payment process and will receive a Payment of the balance letter and the supporting reports with the details of any cost rejected and the reasons for rejection:

- Financial Situation Project Overview
- Financial Statement Assessment (per participant)
- Payment of the Balance calculation sheet

The coordinator must check for each beneficiary the amount of funds received and the costs reported and accepted by the EC:

- Repayment of the excess funds to the coordinator
- Payment of the balance to the partners



Project:

EUROPEAN COMMISSION DIRECTORATE-GENERAL FOR COMMUNICATIONS NETWORKS, CONTENT AND TECHNOLOGY Digital Single Market

> Krisztina TOTH EUROPA MEDIA SZOLGALTATO NON PROFITKOZHASZNU KFT ZAHONY UTCA 7 1031 BUDAPEST HUNGARY

Ref. Ares(2020)1849382 - 31/03/2020

Subject: Horizon 2020 Framework Programme Project: Periodic reporting: RP 2 Payment of the balance (Article 21 GA) — Final grant amount (Article 5.3 GA)

Dear Madam/Sir,

In connection with your request for payment of the balance, I would like to inform you about the calculations for your grant.

Since you have received less payments than the final grant amount, we intend to make **two payments** (EUR 149,877.12 to cover the balance and EUR 74,938.56 to release your contribution to the Guarantee Fund).

You will find the detailed calculations in the enclosed documents.

Digital Innovation and Blockchain

For any questions, please contact us via your Funding and Tender Portal account.

Yours faithfully,

Authorising Officer

cc: Other members of the consortium (if any)

Enclosures: Financial statement assessment sheet(s) Payment of the balance calculation sheet Project overview

Review meeting

What is a technical review?

Projects are reviewed (monitored) to assess the work carried out over a given period. Reviews may cover the technical implementation of the project (i.e. its scientific and technological relevance) but may also cover financial and budgetary aspects or compliance with other obligations under the GA.

The reviewer(s) assess the **project progress** with regard to:

- the initial work plan
- deliverables
- planned and used resources
- relevance of the objectives
- scientific and industrial quality
- management procedures and methods
- beneficiaries' contributions, and
- the expected potential impact in scientific, technological, economic, competitive and social terms, and the plans for the use and dissemination of results.

When? Ad-hoc OR Foreseen (Number of reviews and the foreseen date (month on e.g. M12) is specified in the GA)

By whom? Contracted experts of the EC

Who should attend? Coordinator (mandatory) and the WP leaders.

Review process

- before the review?

- The Commission informs the project via the Coordinator – approx. 2 months before the review meeting.
- Coordinator and the PO should agree on the date of the review and the agenda. Duration of the review meeting: 1 day approx.
- Consortium prepares the presentations (WP presentations) and all other requested documents (submitted deliverables, draft/final periodic report)
- Coordinator should send all requested documents and the presentations in advance.
- Reviewer(s) read all relevant documents before the review meeting, and may send questions in advance.

Dear Madam/Sir,

I am writing in connection with your above-mentioned grant and would like to inform you that we are planning a **review procedure**.

The review will cover the project activities that you have carried out.

It will examine:

- the degree to which the work plan has been carried out and whether all deliverables were completed
- whether the objectives are still relevant and provide scientific or industrial breakthrough potential
- how resources were planned and used in relation to the achieved progress, and if their use respects the principles of economy, efficiency and effectiveness
- the management procedures and methods of the project
- the beneficiaries' contributions and their integration within the project
- the expected potential scientific, technological, economic, competitive and social impact, and plans for using and disseminating results
- eligibility of the costs claimed
- compliance with other grant agreement obligations.

It will also cover the work of third parties involved in the project (e.g. linked third parties, third parties giving in-kind contributions, subcontractors, etc).

We will be assisted by the following outside expert(s):

| • | | | |
|---|--|--|--|
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Please let us know — within 5 days of receiving this letter — if you object to any of these experts on the grounds of commercial confidentiality, and explain the reasons why (via your <u>Funding & Tenders</u> <u>Portal account</u>).

The review will include a review meeting which will take place at the following venue:

Invitation to the review meeting

When?: 11/02/2020

Where?: Avenue Beaulieu 25, Bruxelles

Please provide us at your earliest convenience with a draft agenda for the meeting (unless already done).

I would be grateful if you could inform the other members of your consortium (if any) of this letter.

For any questions, please contact us via your Funding & Tenders Portal account

Review process

- during the review?
- PO introduces the Reviewer(s), progress and the purpose of the review;
- Coordinator introduces the partners (mainly WP leaders)
- Coordinator gives an overview about the project, progress and about any open/pending issues, next steps;
- Presentation of the WP leaders;
- Budget spending overview by the Coordinator;
- Q&A session with the Reviewer(s) and the PO;
- Closing remarks and feedback of the Reviewer(s) and the PO;
- Reviewer(s) assess the project based on the written material and information provided at the meeting. (In the event of remote review, the assessment is based on written documents only)



Outcome of the review

Expert Review Report - the reviewer(s) draw(s) up the Expert Review Report on a project, and the Commission sends it to the consortium via the coordinator, but it is not made public. If more than one expert is involved in project review, they issue a single consolidated report written by a rapporteur. In case of remote reviews separate review reports are developed.

- The reviewer(s) will also assist the Commission by recommending any changes that may be required. However, the final decision on recommendations and changes is taken by the Commission alone.
- Beneficiaries may comment on the review report within 30 days of receiving it.

Project assessment by the Commission - taking the experts' formal recommendations into account, the Commission informs the coordinator of its decision, which, however, may depart from the recommendations. It may entail

- Accepting or rejecting the deliverables
- Allowing the project to continue in its existing form
- Suggesting modifications,
- Suspend the project implementation (under certain conditions the project may continue when all requirements are fulfilled, or
- Taking steps to terminate the grant agreement or to exclude a beneficiary from taking part.

Subject: Horizon 2020 Framework Programme Project: Project review (Article 22) Draft project review report

Dear Madam/Sir,

I am writing in connection with the above-mentioned review procedure for your grant.

Please find enclosed the draft review report. As you know it was drafted with the help of outside experts.

In our view, the project implementation is satisfactory.

To improve the implementation, we would recommend the following changes:

GENERAL PROJECT REVIEW CONSOLIDATED REPORT

| Grant agreement (GA) number: | | | |
|---|--|--|--|
| Project ¹ Acronym: | InnORBIT | | |
| Project title: | Empowering innovation intermediaries to generate sustainable initiatives to incentivise and accelerate the commercialisation of space innovation | | |
| Type of action: | CSA | | |
| Start date of the project: | 01/01/2021 | | |
| Duration of the project: | 30 | | |
| Name of primary coordinator contact and organisation: | | | |
| Period covered by the report: | from 01/01/2021 to 15/11/2021 | | |
| Periodic report/Reporting period number: | Assessment not linked to the end of a reporting period | | |
| Date of first submission of the periodic report (if applicable): | Not applicable | | |
| Amendments (latest AMD concerning description of the action) ² | Not applicable | | |
| Date of meeting with consortium (if applicable): | Not applicable | | |
| Name of project officer: | | | |
| Name(s) of monitors: | | | |





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