

Európa Médiä





EUROPEAN FUNDING ACADEMY

3-MONTH PROGRAMME ON EC PROJECT DEVELOPMENT AND MANAGEMENT

- » 15 July 15 September 2006 Full-featured distance learning solution
- » 16 September 8 October 2006 interactive demo proposal preparation
- » 9-13 October 2006 Five-day practical workshop in Budapest

The New comprehensive training package by Europa Media





A TRAINING PROGRAMME BY

Europa Media PSC Geonardo Ltd. University of Miskolc -Digital Villages & Community Centers Innostart Foundation





About the Programme

The European Commission has reorganised its funding startegy for the 2007-2013 period. There will be more funds available for virtually any European organisation. The total budget available for the 2007-2013 period is approximately EUR 780 billion.

At the same time understanding the funding mechanisms is getting increasingly complex and putting together proposals is becoming more and more difficult. There is also increased competition from the 25 EU countries. This requires different skills and competences from the proposers.

In order to meet the challenges of the new training needs, Europa Media has launched a 3-month integrated training programme designed to provide a

- » comprehensive theoretical overview of the upcomming programmes,
- » practical training on the development of bulletproof project proposals under the new competitive environment
- » understanding the means and methods of day-to-day EC project management

The new, innovative features such as the combination of e-learning and distance tutoring together with the personal interaction with Europe's leading project managers during the 5-day in-house training programme provide efficiency that other programmes are unable to match. With the help of this complex training programme, you will be able to develop proposals from your project ideas and manage the accepted projects successully:

The objectives of your project proposal will be fully in line with the EC objectives. You will manage to put together an excellent consortium, where all tasks are clearly allocated to the partners. The work plan is transparent and the allocated resources guarantee the successful implementation of the project. As a result of your improved proposal development skills, your project is positively evaluated.

Can you now sit back and relax? Definitely not!

Lets presume that you did your best during the contract negotiations successfully avoiding any reduction in your budget or any increase in your workload. You have managed to set up a simple but robust project management system. You have managed to maneuvre within the EC contractual framework in terms of costs and performance. You have successfully put together your cost statements that comply with your national accounting rules and the EC legislation. So you did a fine job in managing your project.

But did you get the maximum out of it?!

At the end of the training you will know...



About the Organisers

Geonardo Ltd, www.geonardo.com

GEONARDO Ltd. is a high-tech consulting firm specialized in business consulting. Over the past few years, the company has participated successfully in a variety of European Union funded projects, laying the foundation for combining various types of project finance mechanisms, such as domestic and European grants, venture capital and bank loans. The professional competence and experience of the Geonardo team regarding EU project development is truly exceptional in Central-Eastern Europe. Training courses presented by the experts of the company have attracted thousands of participants from all over Europe. In addition to its own projects, company experts have developed over a hundred EC project proposals on a consulting basis.

All our lecturers have several years of direct experience with the management of EC contract.

The training will be moderated by Mr. Balazs Bodo, the CEO of Geonardo, who has personally developed, managed and coordinated several projects under the FP5/FP6/EIE and other programmes.

He is the

» Coordinator of FP5 OMENTIN Ref. EU/HRP-CT-2001-00002, www.omentin.org,

» Coordinator of FP6 SME ENVIRONMENT Ref: FP6-2003-Global-2-003925, www.sme-environment.org

» Coordinator of ALTENER II Geothermal Power Ref. EU/AL-2002-045, www.geothermalpower.net

» Coordinator of IEE Biofuel Marketplace Ref: EIE-2005-022 www.biofuelmarketplace.com

» Coordinator of several other international initiatives.

All our trainers have similar day-to-day practical experiences with the management and reporting of EC projects.

Europa Media PSC, www.eucenter.org

The main objective of the Europa Media Public Service Corporation is compile and disseminate information about the European Union to potential stakeholders in Europe and beyond. The founding members of the corporation have a wide range of expertise and knowledge of the European Union, which is reflected in the high quality of its services and activities. Europa Media PSC is an independent, nonprofit organisation based in Budapest, Hungary.





About the Organisers

University of Miskolc - Digital Villages & Community Centres, www.dcc.uni-miskolc.hu

The city of Miskolc lies in the north-eastern part of Hungary. In its one-thousand-year history, it has amalgamated a dozen villages, both ancient and modern, into one of the major provincial cities of Hungary, and of the middle of the Central-Eastern Euro-region. The university established here fosters strong intellectual, academic and cultural links with the city, even though it has its own independent life as a campus.

University of Miskolc is the second largest high-educational center of the country. The graduates of the university are respected not only in the city, but also meet the expectations of national and international employers.

The Hungarian Digital Community Centre (DCC) was established in December 2002 and has since become a national centre of excellence for education. Considering also the lacking of technological infrastructures in schools (multimedia libraries), the purpose of the DCC is also to create a point of reference where schools can take advantage of all available technology.



Innostart Foundation, www.innostart.hu

INNOSTART National Business and Innovation Centre started its operation on 1st April 1994. It was established on the model of Business and Innovation Centres (BICs), already present in the European Union for over 15 years. INNOS-TART, as a public utility organisation, assumes a decisive role in the dissemination of BIC methodology and know-how countrywide for the development of business and its support structures.

Based on its national and international practical experiences, INNOSTART Foundation has been organizing training courses for long years in the following areas:

- proposal writing (traditional, distance learning) training
- project manager training
- innovation brokerage manager training

Its trainings are offered to enterprises that

- want to become more competitive by exploiting national and EU support opportunities successfully;

- want to learn business skills necessary for successful enterprise management; for the realization of business ideas and for the consolidation of business operation;

- would like to acquire the skills for quality business and financial plan preparation.



TRAINING AGENDA

E-learning - 15 July - 8 October (2+1 MONTH COURSE)

The program is designed to be user-friendly and can be handled by users with average computer skills.

Duration of the training: There is a 2 month period to complete the training; however based on previous experience the material could be learnt in a matter of weeks.

This relatively new teaching method, based on costeffective digital technology, meeting all possible user requirements has many advantages compared with traditional training courses:



tional training courses.			
- Flexibility, study in	Theoretical modules (40 hours)		
 comfort, easy access - users can work through the material according to their own schedule, there are no time restrictions Cost-effectiveness is a major advantage, as there are no travel or accom- modation costs E-learning technology provides an interactive training environment, where participants can also contact each other, share information, ask questions and test their 	1st module: - History of the European Union (3 hours) The module's aim is to give a short introduction to the European Union and its institutions.	2nd module: European Union funding - 2000-2006 vs 2007-2013 (4 hours) Participants receive an overview on present and future funding opportunities in a clear structure.	
	3rd module: Pre-accession Instruments, IPA, ENPI (5 hours) The 3rd module introduces financial supports for non-EU Member States.	4th module: - Structural Funds I. (5 hours) Structural Funds are the major source of finance of the regional and social cohesion policy in the European Union.	
	5th module: Cohesion Fund (3 hour) The Cohesion fund finances long-run environmental and infrastructural investments in the less developed EU coun- tries.	 6th module: Community Programs I. (9 hours) The primary objective of Community Programs is to strengthen the cooperation among the Member States regarding Community policies for a long period of time. Programme introduction: FP6; LIFE III 	
	 7th module: Community Programs II. (4 hours) Introducing other relevant Community Programs: Intelligent Energy for Europe; eEurope; Support for SMEs; Education - Culture - Social - Other 	 8th module: Future Community Programs (7 hours) Introducing relevantfuture Community Programs: CIP, FP7, Integrated Action Programme for Lifelong Learning, Media 2007, Culture 2007, and others 	
abilities	PRACTICAL MODULES (24 HOURS + 1 MONTH)		
IN 2 MONTHS YOU WILL:	9th module: Financial issues related to proposals, con- tract signing procedure (12 hours) Financial issues and the negotiation procedures, which will	10th module: Project preparation in practice (12 hours) General principles, criteria for success, Ideas and partners, establishing international cooperation in practice,	
» HAVE A MUCH BETTER APPRECIATION OF WHAT EU FUNDS ARE AVAILABLE;	be important if your proposal is evaluated favourably.	Preparation of proposals, filling in the administrative forms, tricks and useful tips, Contract signing, legal background	
» Understand what is required for each of the funds;	11th module: Preparation of a sample proposal (1 month)Based on ready-made proposal schemes participants can prepare a sample project with on-line assistance. Proposals will be	Exam After completing the training, participants will take an on- line examination. Following satisfactory completion, they will receive a certificate.	
» BE ABLE TO WRITE AN APPLICATION.	"evaluated" by experienced project developers and evaluators.Opportunities: FP6, LIFE III, Leonardo da Vinci II.		

TRAINING AGENDA

WORKSHOP I. EC PROPOSAL DEVELOPMENT BUDAPEST, 9-11 OCTOBER, 2006

Theoretical lectures

I. Short introduction to institutional and funding system of the European Union

- History of the EU
- Common Policies
- Construction of the EU, the role of the Commission
- Legislation

II. Classification of present and future funding opportunities open for companies and other organisations from Europe

2000-2006 structure

- Pre-accession instruments
- Structural Funds and the Cohesion Fund
- Community Initiatives
- Community Programmes
- 2007-2013 structure
- IPA
- ENPI
- Structural Funds, Cohesion Fund and new ojectives
- New Community Programmes

III. Information sources, how to find a relevant document on the Net, National Contact Points

IV. Institutional supports, Community Programmes and tenders - funding system, most important differences, how to apply

V. Detailed introduction of different Community Programmes

• The 6th and 7th Framework Programme (FP6 and FP7)

• LIFE III environmental programme and its successor LIFE+ programme,

- Leonardo da Vinci II., Socrates and their successor:
- Integrated Action Programme for Lifelong Learning
- Other Community Programmes, like CIP, etc.

Practical lectures, interactive workshops

VI. Introduction of successful project proposals financed by the programmes mentioned above VII. How to submit a successful project proposal?

- Tricks, hints,
- Real life examples from FP6 and other programmes

VIII. Financial and administrative conditions of project proposals

- before the submission
- during the proposal development
- during the negotiation

IX. What happens after the submission - Evaluation of proposals - introduction held by an evaluator from Brussels

By the end of the third day, the participants will know the entire procedure of proposal preparation as well as the management of successful EU funded projects.

All formal and technical requirements, which arise during the implementation of the project are clarified and discussed:

• Proposal preparation, filling out the administrative forms and technical part of the proposal, useful tips,

• Preparation of financial parts of the proposal.

The participants will prepare their own project proposal in groups, that will be evaluated by Geonardo experts.

The proposal prepared during the e-learning course will be also evaluated in small groups.



TRAINING AGENDA

Workshop II. EC project management -Budapest, 12-13 October, 2006

Day 1

» Contract negotiations - the process, the tricks, typical mistakes. Examples: successful and unsuccessful negotiations. What went wrong?

» Understanding the EC contract - do you really know the Belgian law?

» Consortium agreement - how to protect your interest, how to protect your Intellectual Property Rights?

» Getting started - advance payment, bank guarantees. How to get things right from the beginning? The kick-off meeting: typical mistakes.

» Keeping your records - efficient project management systems in practice. Eligible and non-eligible costs. The Cost Statements:

» Workshop I: Contract negotiation roleplay. Creative thinking in project accounting. Bulletproof Cost Statements

Day 2

» Coordinating a project - how to deal with the difficulties. Any problematic partners? Methods and means of keeping the project on track. The Coordinator's responsibilities.

» Managing your participation - how to work with the others, your relationship with the Coordinator. The Contractor's responsibilities.

» Reporting - Milestones and Deliverables. Critical path, threaths

» Project closure and monitoring - getting prepared to EC audits. Examples: projects that suffered heavy losses during audits. What went wrong?

Workshop II: Maximising the indirect benefits of your participation. PR and marketing. Getting the most out of your participation. The question of co-financing: how to come up with the 50%?

BUDAPEST

The capital city of Hungary, Budapest, is a meeting point of North and South, East and West. The intercrossing cultures are blended into a unique synthesis, while remaining characteristically Hungarian.

Budapest possesses a rich and fascinating history as well as a vibrant cultural heritage. Recognizing the unique value of its traditions it has managed to maintain its magic and charm, and is rightly known as the Queen of the Danube. It has also been called the City of Spas, as there are a dozen thermal baths complexes served by over a hundred natural thermal springs.

PRICE

Standard fee: 2250 EUR+ VAT (20%)

EARLY BIRD REGISTRATION: 1690 EUR + VAT (20%) - receipt of the payment before 1 July 2006

All rates include the official training material (electronic+hard copy), tutoring during the distance learning, plus coffee breaks, lunches for the five days and a common dinner.

LOCATION

VENUE & ACCOMMODATION

VENUE

Adnia Apartment Hotel Budapest *****

Adina Apartment Hotels offer standards of space, style and pri vacy. The difference Adina offers is lifestyle - your own private apartment, a place to entertain or simply a great place to relax. Staying at Adina Apartment Hotel makes it easy for guests to experience all the wonderful sightseeing, shopping & cultural events whilst in town. Guests can also enjoy many lifestyle facilities offered, such as restaurants, fully equipped gymnasium, swimming pool, sauna and spa. A complete inroom service is also available, catering to requests for grocery & liquor supplies, with guests able to arrange to have their fridges stocked prior to arrival. Other services also include 24-hour reception, undercover parking, same day dry-cleaning & laundry service.

Accommodation at Adina Apartment Hotel Budapest Preferential rates have been negotiated for training delegates who wish to stay at the location of the seminar. Registered participants can stay at Adina Hotel from 120 EUR/room/night excluding taxes & buffet breakfast. Breakfast is available from 15 EUR.

Delegates wishing to take advantage of the rates offered or enquiring about other hotel facilities will be provided with further information upon returning the application form to Europa Media.

OTHER ACCOMMODATION FACILITIES

Hotel Ibis Budapest Váci út ***

The 3-star hotel is situated just 5 minutes of walk away from the training venue and only 1 metro stop away from the Western Rail Sta tion. IBIS is the right choice without leaving a hole in your budget! Enjoy the atmosphere of the city centre.

The hotel has 322 simple but well equiped, and air-conditioned rooms being available for *62 EUR/room/night*. Address: Dózsa György út 65, 1134, Budapest, Hungary Phone: +36 1 329 0200, Fax: +36 1 340 8316 Internet: http://www.accorhotels.com

Europe Media can guarantee accommodation only in Adina Apartment Hotel, and only if reservation is made before 15 July 2006!



Radisson SAS Béke Hotel - Budapest ****

The four-star business hotel, is located in downtown Budapest on the Grand Boulevard, in the shopping area and close to the main business district, Cathedral, Heroes' Square and Margaret Island. The training venue - Hotel Adnia - is only 10 min. of walking away from here. Rooms available from *149 EUR/room/night* excluding taxes and breakfast. Address: Teréz krt.43. 1067 Budapest, Hungary Phone: +36 1 889 3939, Fax: +36 1 889 3915 E-mail: Sales.Budapest@RadissonSAS.com Internet: www.danubiushotels.com/beke

Danubius Thermal & Conference Hotel Helia ****

The four-star Danubius Thermal & Conference Hotel Helia spa, wellness and conference hotel, built in Scandinavian style was opened in 1990. Natural thermal water is pumped to the hotel spa from springs on the nearby Margaret Island. The training venue is within 8 min. walking distance. Rooms available from *122 EUR/night* including taxes and breakfast. Address: Kárpát u. 62-64, 1133, Budapest, Hungary Phone: +36 1 889 5800, Fax: +36 1 889 5801 E-mail: helia@danubiusgroup.com Internet: www.danubiushotels.com/helia



European Funding Academy Adina Apartment Hotel, Budapest, 15 July - 13 October, 2006

Please use block capitals.

Title (Mr., Ms.)			
Surname			
First name			
Name of Institution			
Field of activity of Institution or Comp	pany		
Account Address:			
City:	Postcode:	Country:	
Other details required (VAT No, etc.):			
Postal Address (if different from abov	re)		
City:	Postcode:	Country:	
E-mail			
Telephone			
Fax			
Other comments			

Standard fee: 2250 EUR+ VAT (20%)

EARLY BIRD REGISTRATION: 1690 EUR + VAT(20%) - receipt of the payment before 1 July

All rates include the official training material (electronic+hard copy), tutoring during the distance learning, plus coffee breaks, lunches for the five days and a common dinner.

I have carefully read the terms and conditions mentioned in the Disclaimer and by sending this registration form to Europa Media hereby agree to be bound by the terms and conditions outlined therein.

Please fill in and forward the application form to our fax number: +36 1 436 9038

Upon registration applicants will receive a confirmation letter via e-mail. This letter will inform them that an invoice is being prepared and will be sent to the indicated address by regular mail. All accounting details will be provided on the invoice. Cancellation Policy: Should you be unable to attend, a substitute delegate is always welcome. Alternatively, should you need to cancel, we will refund the registration fee less a 15% service charge provided you notify us by e-mail or fax at least 15 business days prior to the seminar. Regrettably, no refunds will be made if cancellation notice of less than 15 business days is given.

Detailed thematics and additional information will be sent upon the receipt of the payment.

DISCLAIMER

Europa Media is not linked or related to the European Commission or to any European governments in any respect. The EU CENTER website is maintained and managed by Europa Media. It is an independent forum, intended primarily for those proposing projects. The name "EU Center" refers to the portal's aim to unite and classify all information related to EC programmes through a single portal. These services are not supported by the EC or by any public funds and the portal cannot by any means be considered as an "official" initiative of the EU. The official website of the EU can be reached through the Europa Server at www.europa.eu.int. Europa Media does not resell or otherwise commercially exploit freely available public information and they do not imply that this information is restricted or that it is only accessible through the EU Center.org website or its trainings.

All interested parties are strongly advised to consult the official website of the EC at www.europa.eu.int, the websites of ministries, various helpdesks, Information Relay Centres (IRCs), Euro Info Centres (EICs), Business Innovation Centres (BICs) and/or other official networks, supporting organisations or EC representations (e.g. EU Delegations in countries outside the EU) before taking advantage of services delivered by commercial providers.

The information provided at our training courses is intended for information purposes only. Under no circumstances shall Europa Media or any of their employees, partners or agents be held liable for any direct, incidental, indirect, special, consequential or other damages including, without limitation, lost revenues or lost profits, arising from or in connection with the use of the information provided in the training materials or during the training courses. No advice or information given by the trainers, employees, invited lecturers shall create any warranty or liability including, without limitation, the accuracy, completeness, or reliability of content of the training courses.

Cancellation policy, money back guarantee

Should you be unable to attend, a substitute delegate is always welcome. Alternatively, provided you notify us in e-mail or fax prior to the session Europa Media will forward you the refund consisting the registration fee, minus certain % of service charge as follows:

- » Over 30 days before starting date 15% of the amount
- » 29 to 15 days before starting date 50 % of the amount
- » 14 to 8 days before starting date 75 % of the amount

Regrettably, no refunds will be made if less than 8 days notice of cancellation is given.

Each transfer of registration to other course dates filed one month prior to beginning of the course will be charged an extra 15 % for administrative costs. No additional charge for substitute participants will be added.

Europa Media PSC reserves the right to cancel the course up to 2 weeks before the starting date of the session. Europa Media accepts no responsibility for costs incurred in relation with the course (travel, hotel, etc.) for the participants.

You agree that any claim, action, or proceeding arising out of the use of our services shall take place in Hungary, be governed in accordance with the laws of Hungary and you agree to fully submit to the jurisdiction of the city Court of Budapest.

How to apply?

» To be registered participants of the seminar, applicants first shall fill in the application form and send it back to the given fax number! (+36 1 436 9038)

» Applicants will receive a confirmation letter of the reception of the application form via e-mail, in which EUCenter Team will inform them that the invoice is being prepared and sent (via fax, e-mail and regular registered mail) to the indicated address. All accounting details will be indicated on the invoice.

» In order to take part in the international training course, applicants shall effect advanced payment at least 10 working days prior to the event. Please, do not forget to indicate the number of your invoice and the name of the applicant on the bank transfer order!

» The official confirmation of your registration will be provided to participants via fax and/or e-mail once the transferred registration fee appears on the account of the organisation or EUCenter receives the confirmation of bank money order. (A copy of the bank money order as confirmation is accepted only from governmental bodies, public authorities or universities.)

Please note that if EUCenter does not receive the necessary confirmations 10 working days prior to the course, participant is requested to pay the course fee in cash on the day of the event.

Upon the official confirmation of application, participants will receive a detailed thematic program and other useful information.

How to pay the registration fee? - Payment policy

Options:

- · Bank money transfer to Europa Media's account
- Cheque payable to Europa Media (in EUR)

Participants are requested to pay the registration fee after they received the invoice issued on their names. The invoice will include all information (account number, SWIFT number, etc.), which is necessary for bank money transfer. The confirmation of the bank money transfer shall be sent to Europa Media either via e-mail (info@europame-dia.hu), or fax (+36 1 436 9038).

Conditions of participation

Participants are allowed to take part in the course if they can present their official confirmation letter - sent by Europa Media - on the venue. The official confirmation letter is provided to delegates after their payments are made.

Selected list of Participants from previous courses

International Organisations European Space Agency Inernational Solar Energy Society United Nations Economic and Social Commission for Western Asia (UNESCWA) The Regional Environmental Center for CEE (REC) UNESCO-IHE Institute for Water Education U.S. Mission to the EU Euroasia Development & Cooperation Foundation International Water Association Albania Ministry of Environment Ministry of European Integration Australia University of South Australia United Water International University of New South Wales University of Queensland University of Technology Sydney University of Wollongong Austria BOKU - Environmental Biotechnology E.V.A. Austrian Energy Agency ENERGIECOMFORT GmbH. GREENPEACE Municipal Department 27 Belgium Belconsulting N.V. Brussels Institute for Management of the Environment Flemish Environment Agency University of Leuven Eurocontrol Bosnia and Herzegovina Bosnalijek D.D. Bulgaria Black Sea Regional Energy Centre CIBOLA 2000 LLC Green Bulgaria Energy Agency HVB Bank Biochim AD KAVEY Ltd. Kozloduy Regional Economic Development Initiative Nemetschek OOD Toplofikacia Rousse Utilities Ltd. V&K Ltd. Rousse VEC "Energy" Ltd. Via Expo Ltd. China China Academy of Transportation Croatia Croatian Bank for Reconstruction & Development Croatian Environment Agency Croatian Railways ERICSSON Croatia Erste doo. University of Zagreb GFK - Croatia Hypo Alpe - Adria - Bank d.d. Ministry of European Integration PODRAVKA d.d. Pricewaterhousecoopers SAP d.o.o. Thyses European Consulting Network Werkos d.o.o. Cyprus Ministry of Health University of Cyprus Cyprus Police **Czech Republic** Centre for Regional Development

H2MHILL Ceska republika s.r.o.

University of South Bohemia

Institute for Economic and Environmental Policy Ministry of Finance Ministry of Industry and Trade Ministry of the Environment Ministry on Education, Youth and Sports Nuclear Research Institute Rez plc Palacky University

Denmark

COWI A/S Denmark Danish Outdoor Council DHI Water & Environment Geological Survey of Denmark and Greenland Novi Innovation A/S Technical University of Denmark Estonia EESTI Energia AS. Estonian Woodworking Federation Tartu City Government

Finland

- Energy and Environmental Technology Expathause Finnish Environment Institute, SYKE HAFMEX WINDFORCE OY Jyuaskyla Science Park Northern Dimension Research Centre RAMBOLL Finland Ltd. University of Kuopio Vantaa Energy WATREC Ltd. Technology Centre Merinova France Chambre de Commerce et d'Industrie des Cötes d'Armor IGBMC Institute Riskaudit SAS Compte R. STEP Union Internationale des Chemins de fer Surveillance de L'environnement Ministry for Infrastructure, Transports, Regional Development, Tourism and Sea BRGM (Bureau de Recherches Geologiques et Minieres) CNIM Hitachi Europe SAS ARMINES Georgia **REC** Caucasus Germany Forschungszentrum Karlsruhe GmbH - PTKA
- GRS Max - Planck - Institute of Biochemistry Physikalisch- Technische Bundesanstalt Planbar - Büro für Stadtplanung und Beratung Umicore AG+Co KG. Technical University Munich **Hungary**
- Budapest University of Technology Hungarian Oil and Gas Company Plc Kopint Datorg Hungary AUDI Hungary Ltd. T-Com Hungary Philips Hungary Ltd. IBM Hungary Ltd. PanTel Hungary OTP Bank Iceland Enviroment and Food Agency of Iceland Ireland An Bord Iascaigh Mhara (BIM) MEATH Emergency Management Agency City of Reykjavik Italy ALPS Innovation Relay Centre

At Information Technology SRL. Engineer Free - Lance Euro Service S.r.l. Fondazione Centro San Raffaele Del Monte Tabor Infrastrutture S.r.l. Ministry of Environment and Territory Project Automation S.p.A. SELC P.S.C.A.R.L. University of Naples Federico II Kenva Ozone Secretariat UN Environment Programme Latvia Estonian, Latvian & Lithuanian Environment Ltd. Latvian Railway Ministry of Environment PROFIN Ltd State Projects Agency "Vides Projekti" Lithuania Law University of Lithuania State Mental Health Centre Macedonia Electric Power Company of Macedonia KEDING Skopje Malta Malta Environment and Planning Authority Malta Financial Services Authority Norway City of Oslo Institute of Marine Research NOVA Oslo Region European Office The Norwegian Radium Hospital Poland Air Force Institute of Technology Centrum Techniki Okretowej S.A. F. Chopin Academy of Music Institute of Geophysics (PAS) N. Copernicus University Nicolaus Copernicus University Office of the Committe for European Integration Office of the Marshal of the Pomorskie Voivodeship Oil and Gas Institute Silesian University of Technology University of Warmia and Mazury in Olsztin Portugal Instituto do Ambiente Prospectiva, Projectos, Servicos e Estukos, Lda. EIC Caixa Geral de Depositos Agencia de Inonacao S.A. Laboratoio Nacional de Engenharia Civil Net Green Developments Lda. Edhidrica - Consultores de Engenharia Ambiental, Lda **Republic of South Africa** Council for Geoscience Romania Agency for the Management of Energy and Environmental Protection, Brasov CARDS Related Services Information Office of the Council of Europe in Bucharest National Communications Research Institute National Council of Private SMEs in Romania Society for Education on Contraception & Sexuality University of Bucharest VULCASCOT Romania S.r.l. WAPO Service S.R.L. Serbia and Montenegro

European Movement in Serbia

University of Novi Sad

Petroleum Indrustry of Serbia Slovakia S & K Management Systems Centre for Project Cooperation Institute of Landscape Ecology, SAS Ministry of Finance Sempol Holding Slovensko Elektrárne a.s. Slovenia Chamber of Craft of Slovenija Institute of Public Health M. Sobota Notranjska Environmental Center OIKOS Development Consulting inc. SRC BISTRA PTUJ National Institute of Biology Spain AINIA - Centro Technologico CIMNE Hynergreen Technologies, S.A. Iniciativas Innovadoras S.A.L. Instituto Enerxético De Galicia Instituto Technologico de Canarias S.A. ISOFOTON S.A. Research Center of Catalunya ISDEFE European Union Satellite Centre University of Salamanca Sweden Casa Minunata/Foundation Speranta City of Stockholm County council of Jámtland Hallakra Finanskonsult AB Malardalen Energy Agency Royal Institute of Technology SEEL Scandinavian Energy Efficiency L. Swedish Society for Nature Conservation Volvo Technology Corporation The Netherlands FCOSECURITIES IMEC Netherlands Royal Dutch Association of the Printing & Allied Industries Open Universiteit Nederland Pyxis Discovery B.V. Swilion Business Development Yuksel Consultancy Leiden University Turkey Banks Association of Turkey Bogazici University CNR International Trade Fairs Dedeman Holding AS Delta Petrolium Products Trade CO. FORD Otomotiv San A.S. University of Istanbul KOC University TUBITAK MRC Food Institute Sabanci University United Kingdom Institute of Cancer Research UHI Millenium Institute Energy Projects Plus E-ON UK PLC. Multi - Technologies Group Renewables Northwest University of Wales Swansea - Space Applications Services London Metropolitan University UK Health Protection Agency University of Brighton University of Edinburgh Westcountry Rivers Trust Rolls - Rovce Medical Research Council Ukraine Yuzhnoye SDO